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Title: Toward Enterprise GIS Design for DOE

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### **Abstract**

An increasing number of institutions are challenged with implementing robust geographic information system (GIS) capabilities for a large number of individuals through information sharing and interconnected networks. In the past, numerous technological roadblocks hampered successful implementation of enterprise GIS (EGIS). With the advent of high-speed networks, increasingly fast computers, intelligent spatial data serving technologies, improved data architecture, and advances in GIS software, the newest challenge involves integration of the various technological and institutional components. This integration can be viewed as an inevitable stage in the evolution of GIS. Successful EGIS design depends on three elements: 1) distinct stakeholder roles, 2) a complete geospatial data cycle, and 3) proven data warehouse concepts.

# Toward Enterprise GIS Design for DOE

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# Overview

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## **I. Foundational Concepts**

What is Enterprise GIS? Elements of Success...

## **II. Enterprise GIS Design**

Five-Step Approach, a Prototype, Metrics of Success...

## **III. Perspective**

The path forward...



# I. Foundational Concepts



# What is Enterprise GIS?

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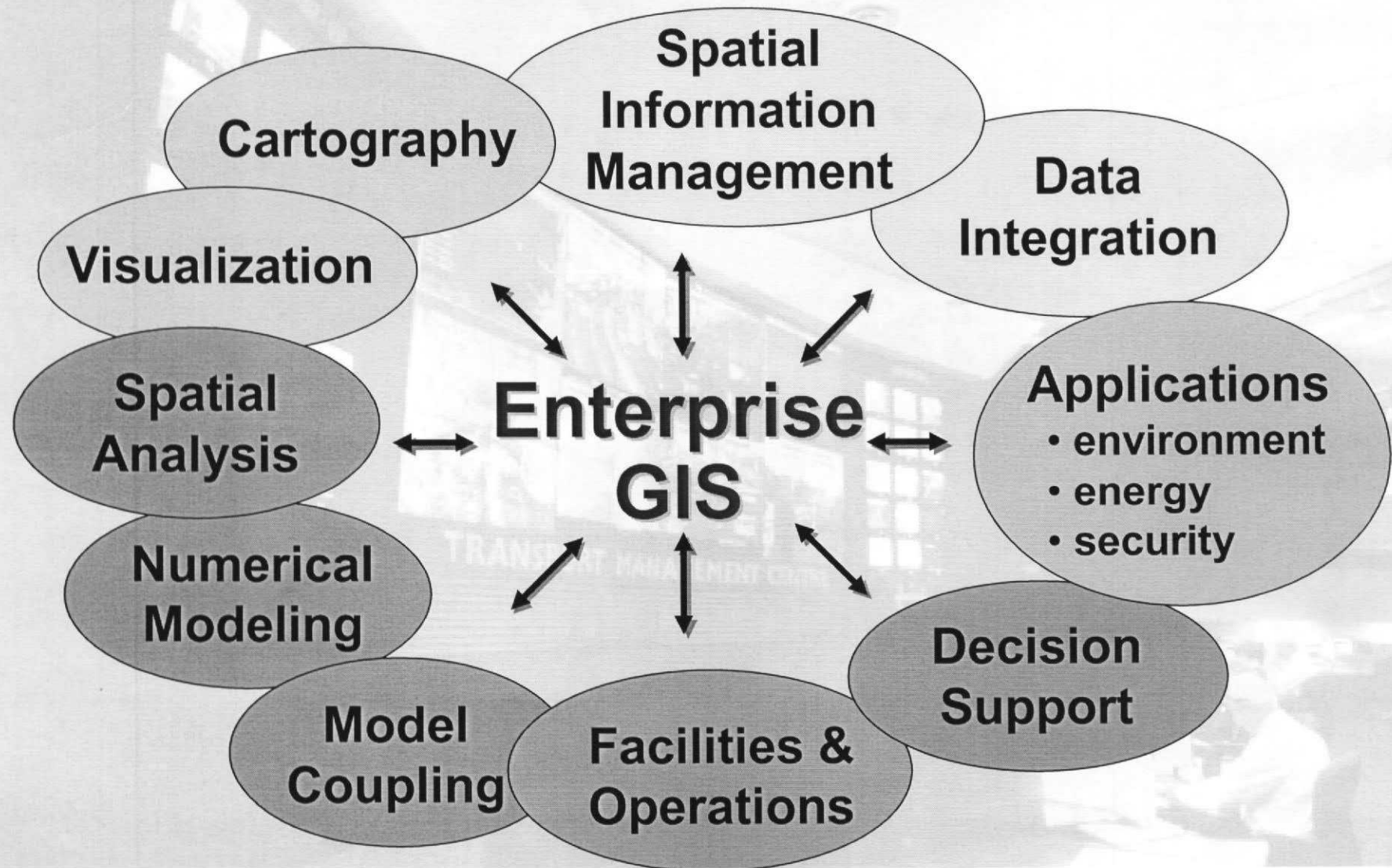
*access to shared geospatial information  
and analysis resources for large number  
of concurrent users located in different  
parts of an institution*

## components:

- shared hardware
- shared software
- shared geospatial data

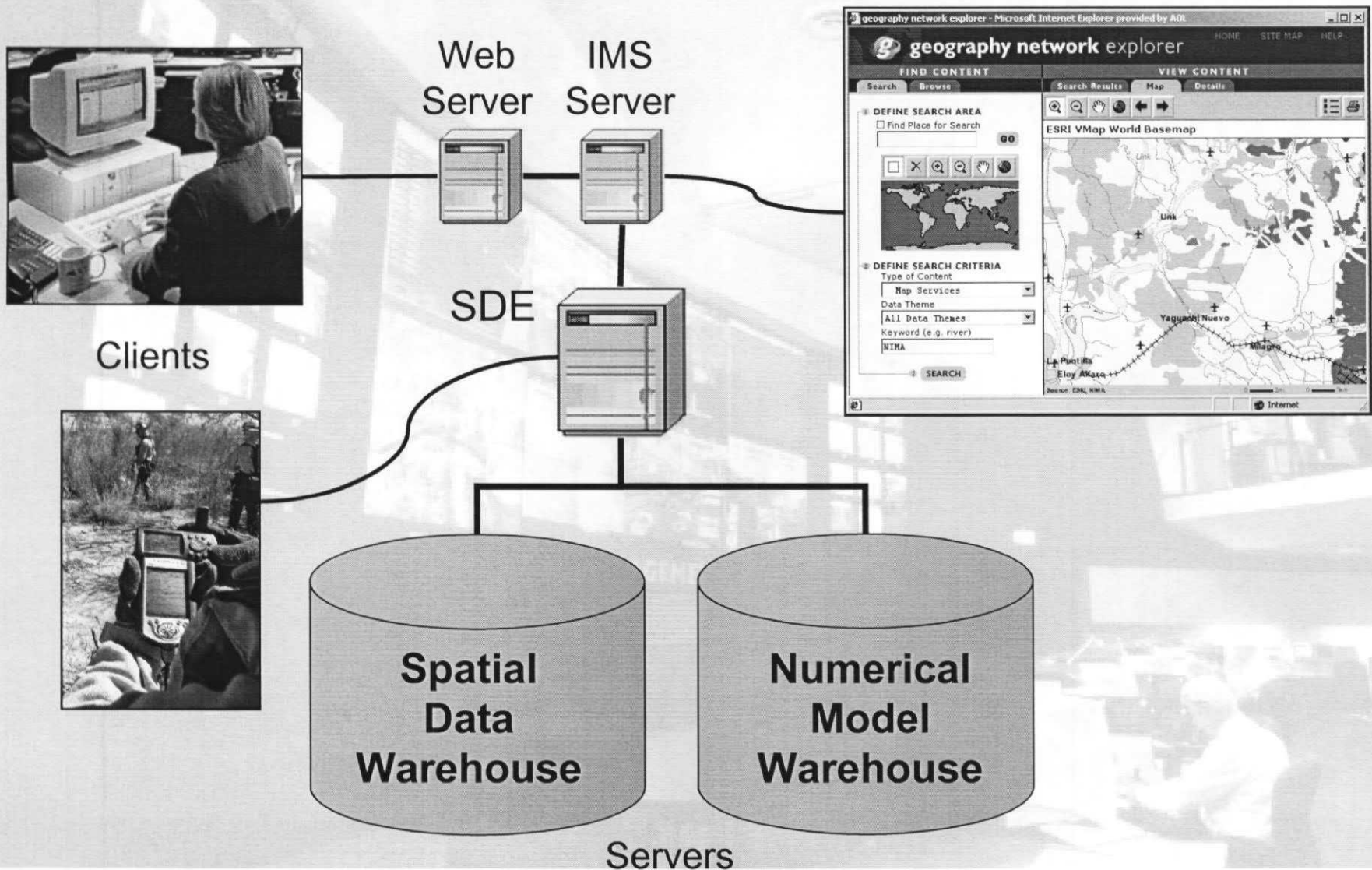
(Keating et al. 2002, 2002b, 2003,  
Witkowski et al. 2002, 2003, 2004)

# What is Enterprise GIS?





# Integration and Access with Enterprise GIS



# Key Design Concepts

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- stakeholder roles
- complete geospatial data cycle
- data warehouse architecture

Current: Data-Centric View

Future: GIServices View

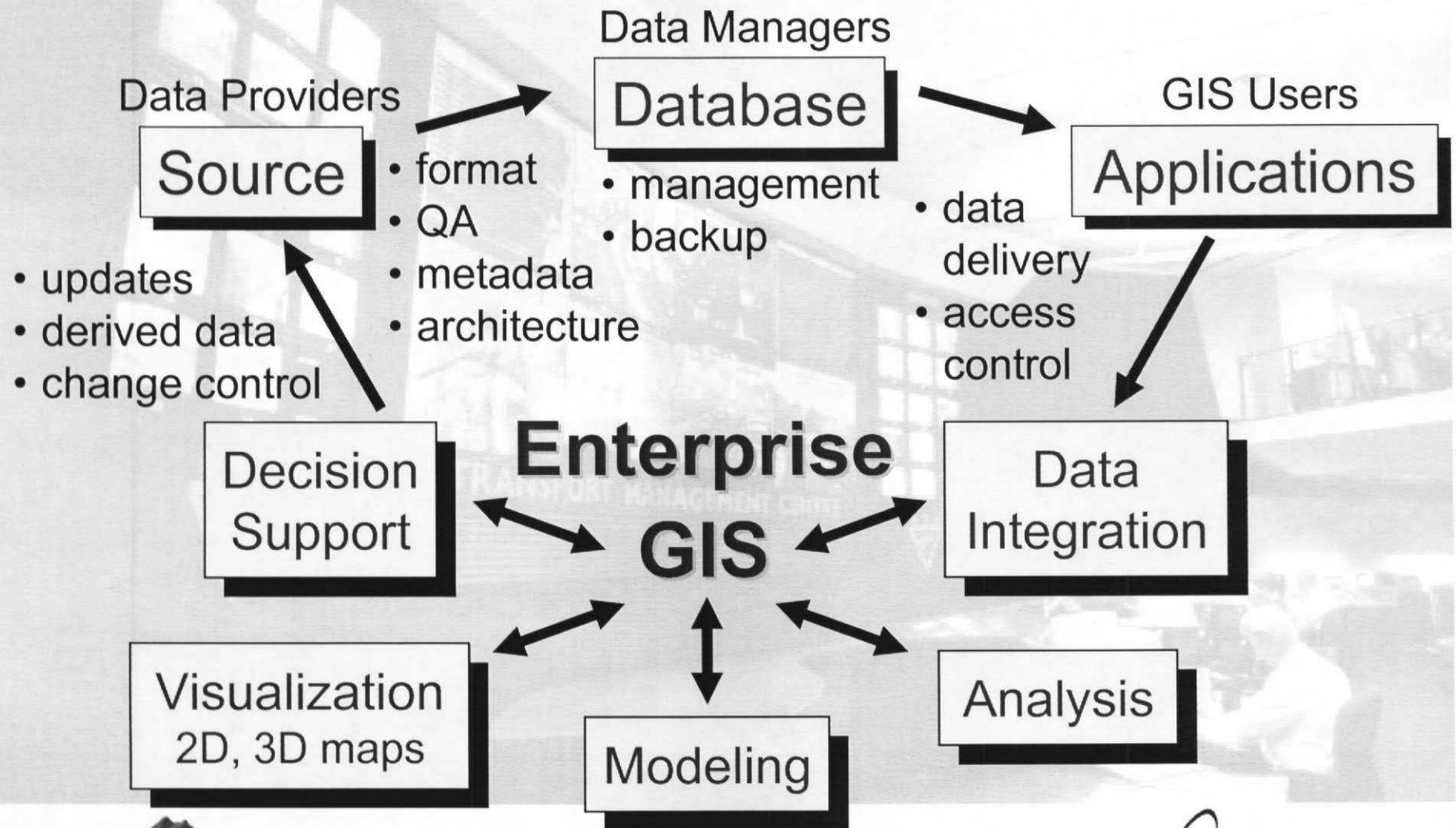
# Stakeholder Roles

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- **Data providers** need consistent standards and effective tools to prepare, organize, and document data
- **Data managers** need consistent workflow procedures to ensure efficient and standardized means to manage and deliver data
- **GIS users** need consistent mechanisms to locate and access well-documented and reliable data
- **Customers** need timely and reliable service, based on sound technical and business design

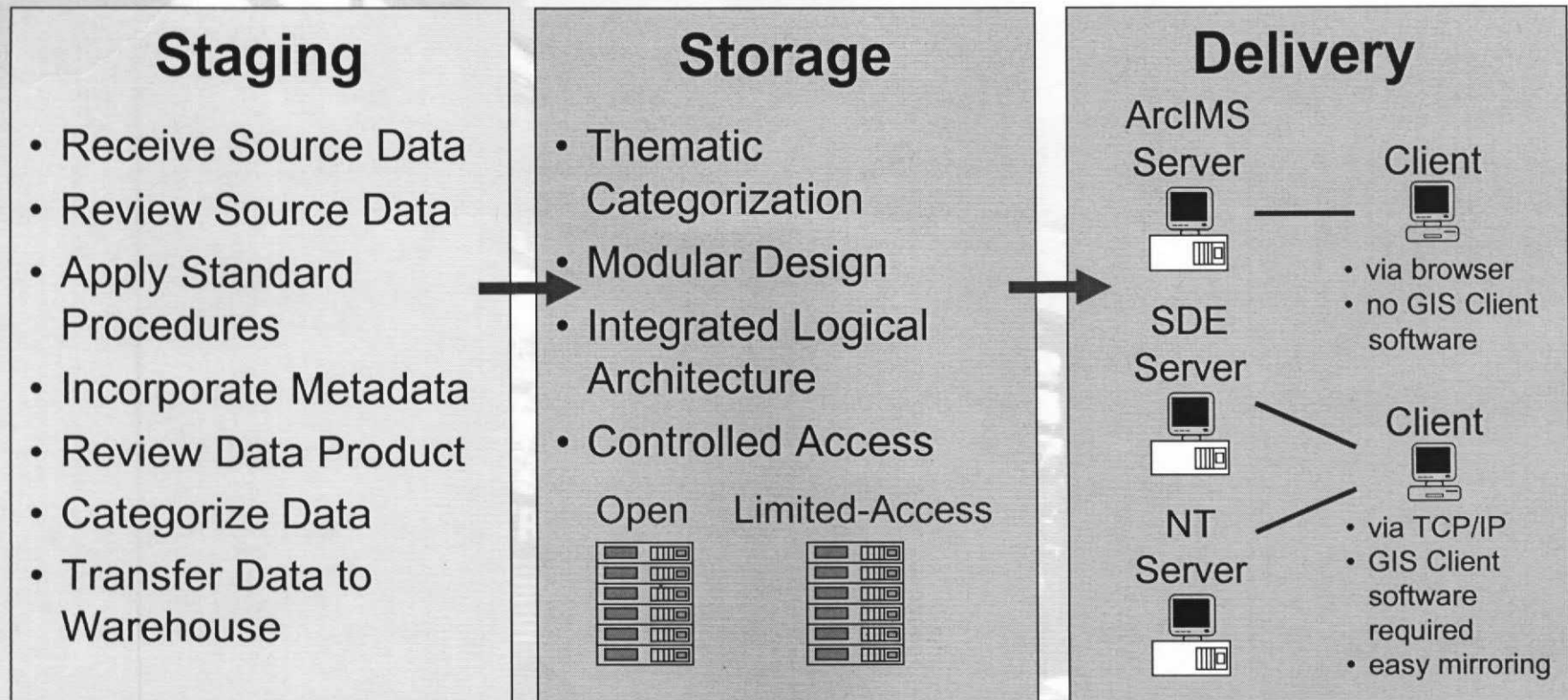
# Geospatial Data Cycle

Goal: complete, integrated work and data flows





# Data Warehouse Architecture



# Elements of Success

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- attain management support
- develop plan
- be customer focused
- ensure in-house "ownership" for process
- build a "team of two" of technical expertise and management support

– *Jack Dangermond, President ESRI*  
(February 2002)



## II. Enterprise GIS Design



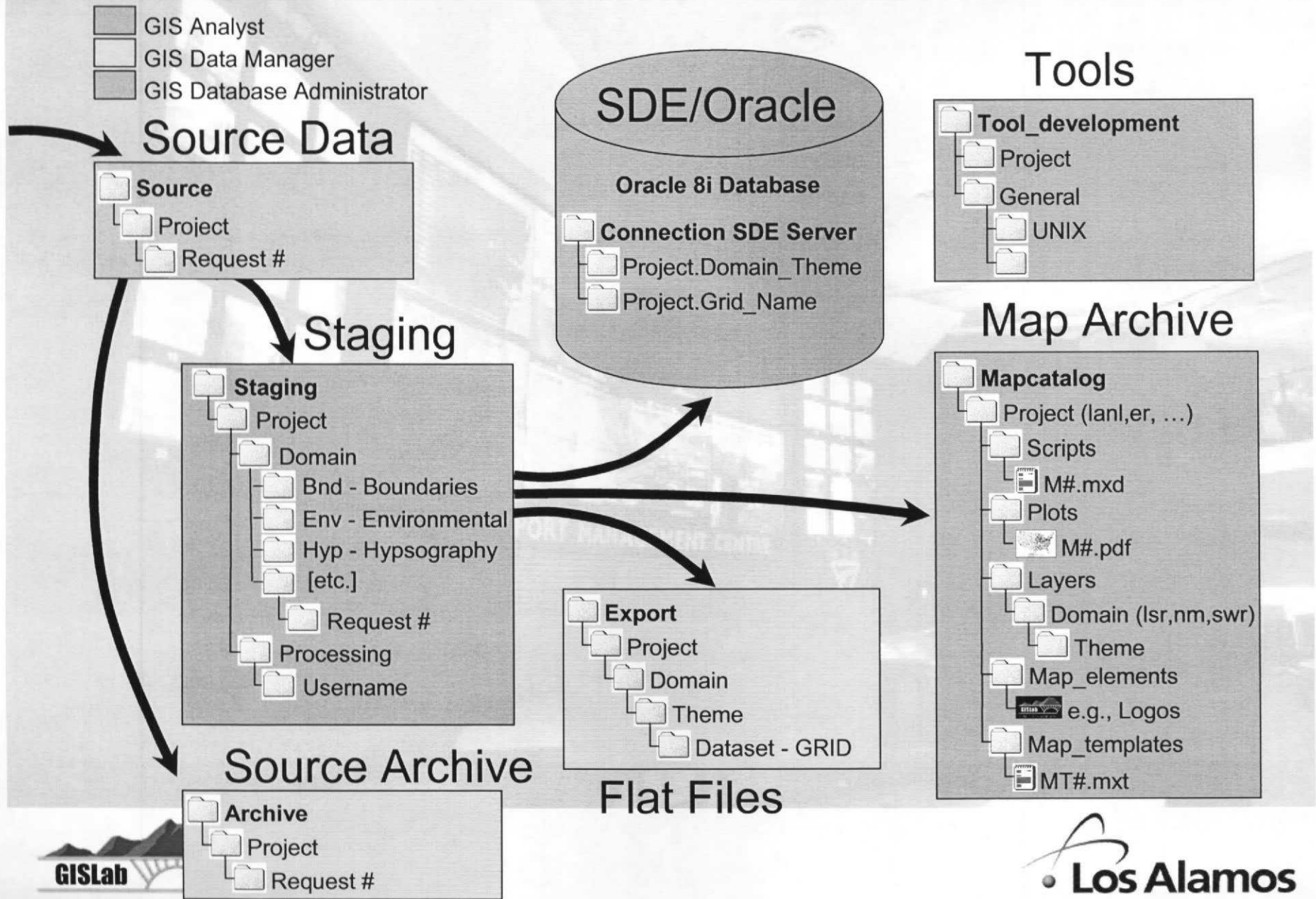
# Five-Step Methodology

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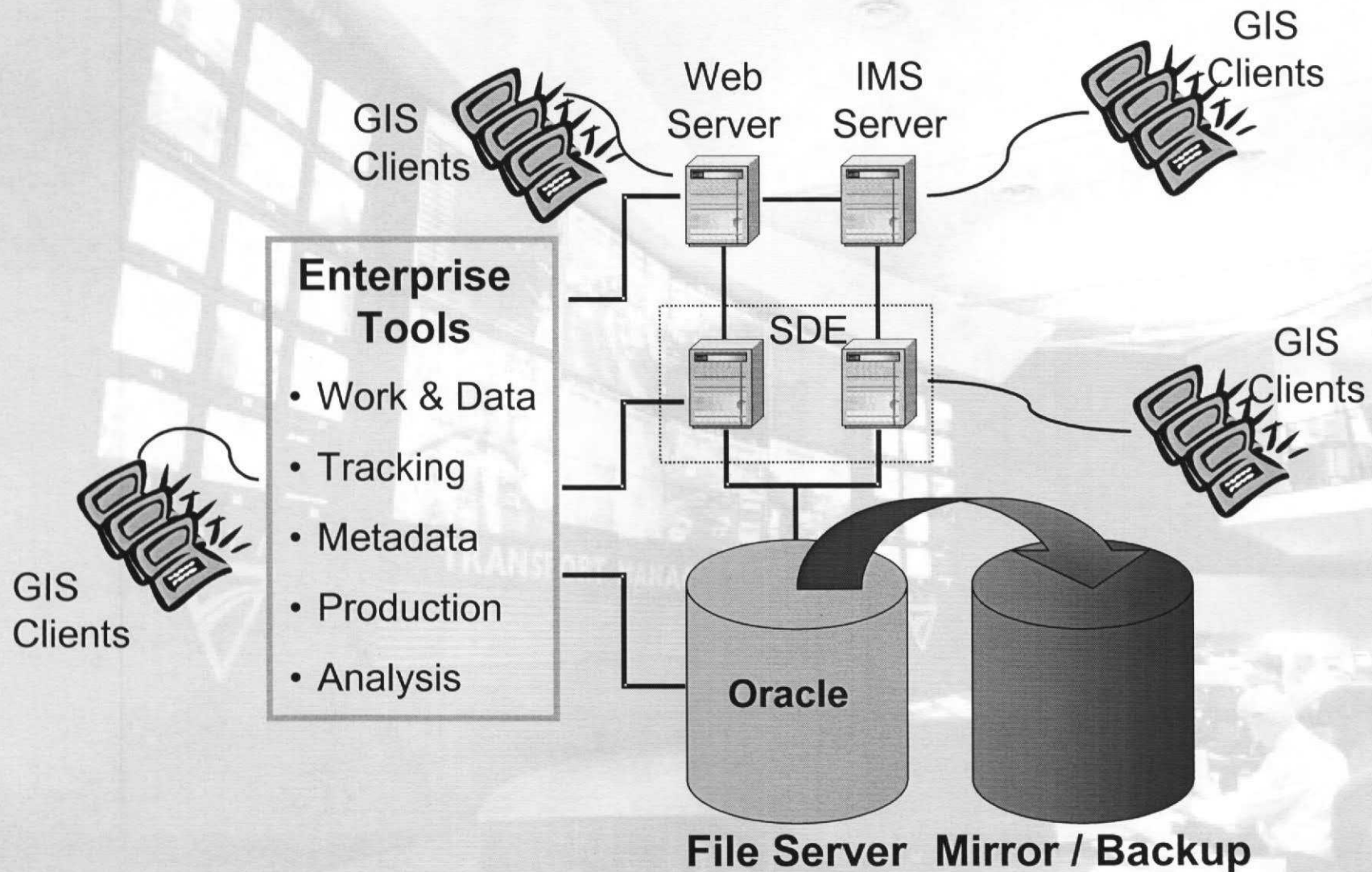
- 1) design specification
- 2) resource evaluation
- 3) logical system design
- 4) physical system design
- 5) implementation plan

(Witkowski et al. 2003, 2004)

# Step Three: Logical System Design



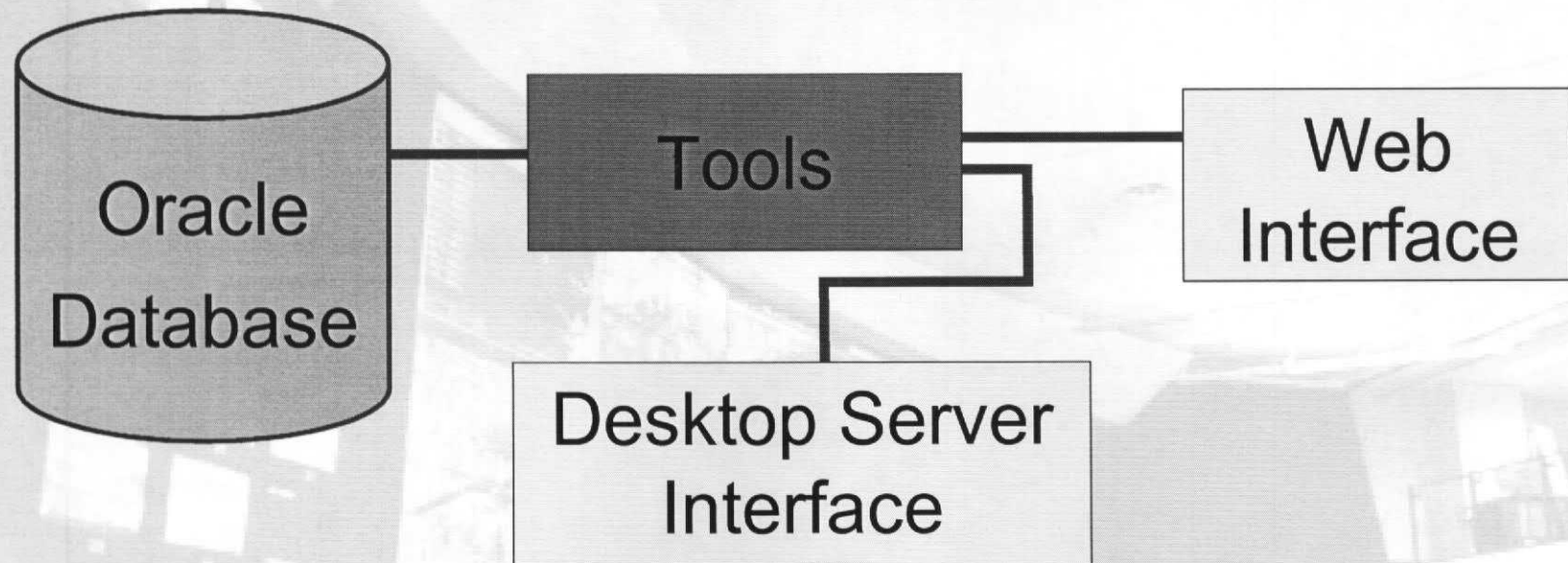
# Step Four: Physical System Design





# Enterprise GIS Database and Tools

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- out-of-the-box solutions where available
  - custom tools required to fill gaps
  - feedback to industry
- (Linger et al. 2002)

# Step Five: Implementation

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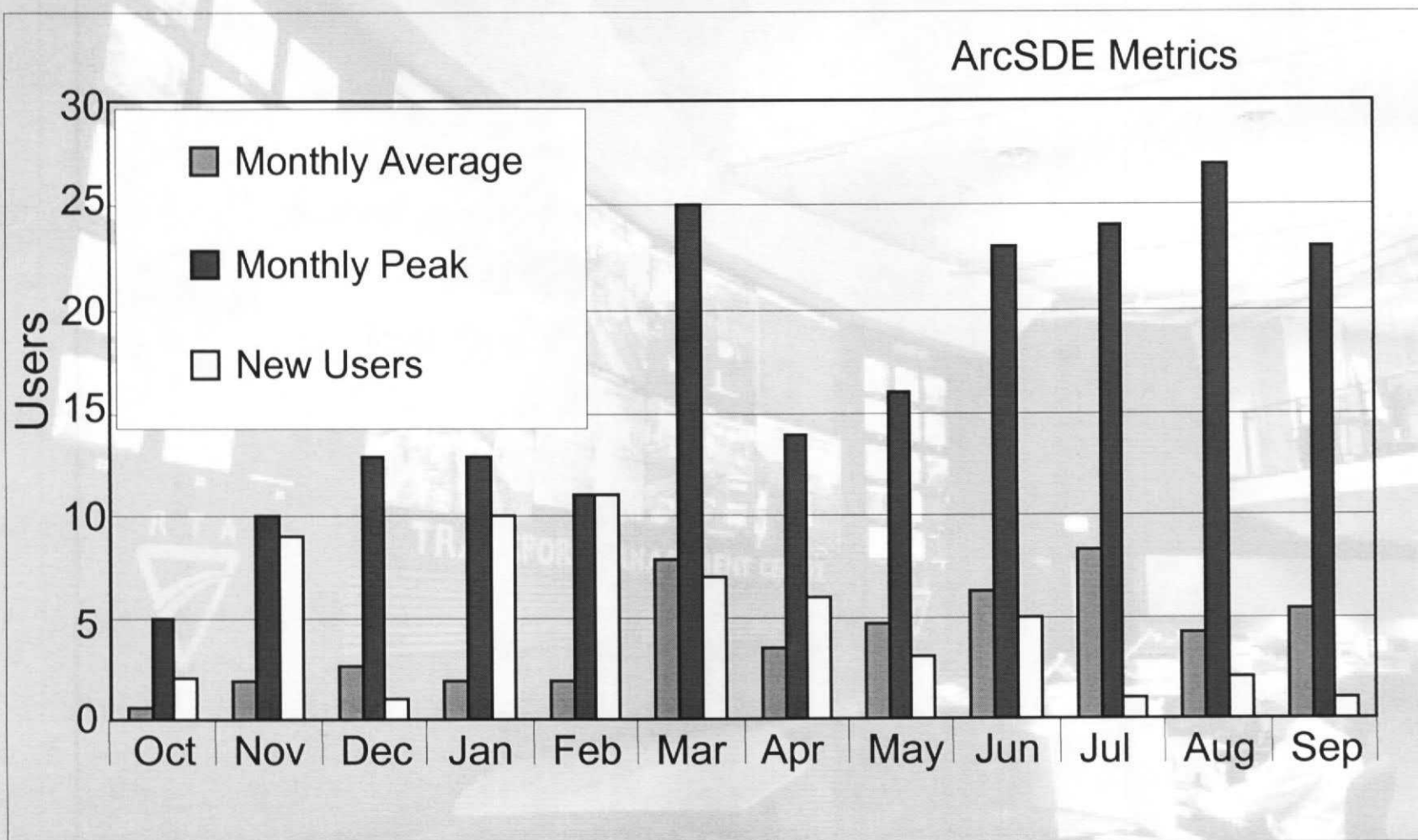
- **Funding:** direct, fee-for-service, overhead, facility fees
- **Roles and Responsibilities:** clear, "team of two"
- **Institutional Champion:** vision, understanding, authority, respect
- **Research and Development:** sound business
- **Training:** for system managers and users
- **Communication and Outreach:** bridge technical and management; inform about GIS and its potential
- **Peer Review:** internal & external; data, policies, standards, processes
- **Measures of Success:** specific, relevant





# Metrics for Success 1

## System Usage



# Metrics for Success 2

Element	Criteria	CGRP-GIS Results
Implementation of Physical System	Hardware installed	3.3 Tb file server, web server, and map server
	Software installed	ArcSDE 8.2, ArcIMS 4, ArcGIS 8.3, Oracle 8i
	Custom software developed	Request System Rapid Mapping Tool Batch Processing Tool
System Performance	Server down time	< 1 Day/yr
	Data transfer rate	11 Mbps (Max)
Utility of Spatial Data Warehouse	Number of data layers loaded and size	1419 SDE & 2304 Folders Total > 85 Gb Served
	Completeness of data and metadata	100% Complete Data w/ FGDC Compliant Metadata
	Number of users	> 50/yr
Website effectiveness	Number of website visits	> 2000/yr

# Metrics for Success 3

Element	Criteria	CGRP-GIS Results
Workflow standardization	Policies implemented	Data Access, Contracts
	Standards adopted	Metadata
	Procedures implemented	Change Control, Data Processing, Workflow, Cartography, Metadata Preparation, Website Design and Maintenance
Productivity of GIS Services	Number of work requests completed	639/yr
	Number of maps completed	2179/yr
Funding stability	Annual budget	~ \$2 million/yr



# Metrics for Success 4

Element	Criteria	CGRP-GIS Results
Institutional Benefits	Enhanced awareness of GIS	5 Training Seminars, 3 invited speakers, bi-weekly tech steering committee meetings, quarterly user group meetings
	Increased internal data sharing	7 LANL divisions use system
	Enhanced data usage by external stakeholders	> 10 Data Usage Agreements Signed and in place.
	Increased productivity	Estimated 35% Decrease in time spent searching for data
	Elimination of redundancy	Not Quantified
	Cost saving to institution	Not Quantified

### III. Perspective



# Thoughts About Enterprise GIS Design

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*No "turn key" or "one-size-fits-all" solution*

- Technology, management, and unique institutional needs constraint design
- Enabling technologies (fast computers, high-capacity storage devices, high-speed networks) relatively mature
- GIS software powerful and rapidly evolving
- Integration of technical and management components still in early stage of maturation



# Challenges

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*Competition for limited resources leads to many isolated, independent, project-centric GIS groups with limited motivation for data sharing and collaboration.*

- Keating et al. (2002)

- Bridge Organizational Divides
- Promote Data Sharing
- Overcome Resistance to Change
- Find Institutional Champion
- Build "Team of Two"
- Develop Institutional Plan

# Solutions

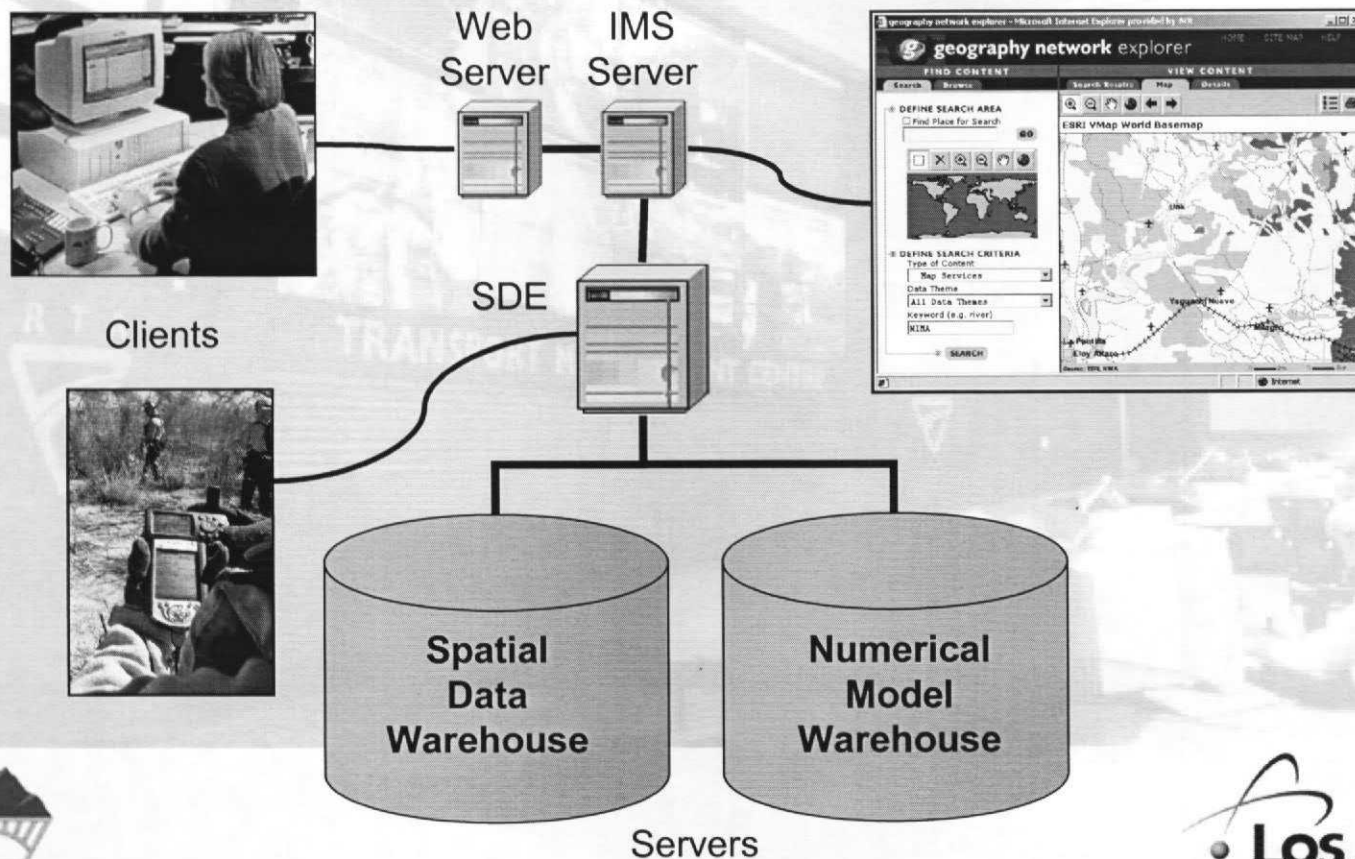
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- **Centralized vs. Decentralized Design:** mixed model strikes balance
- **Education:** awareness, common purpose, "buy in"
- **Funding:** coordination to minimize stove-piping
- **Cross-Organizational Teams:** goals that transcend individuals and boundaries
- **Formalized Data Exchange:** carefully planned processes and procedures
- **Roles and Responsibilities:** formalized, coordinated
- **Promote Good Institutional Behavior:** collegiality, trust, coordination, mutual respect



# Enterprise GIS: a Natural Stage in the Evolution of GIS

*new "collective geographic awareness", whereby GIS specialists and non-specialists can access wealth of map-based data, models, and analysis capabilities, with broad benefit (day-to-day operations, customer support, research, decision making...)*





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<http://gislab.lanl.gov>

